SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 11-K

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Fiscal Year Ended December 31, 1999

CUMMINS ENGINE COMPANY, INC.
(Name of issuer of the securities held pursuant to the plan)

Commission File Number 1-4949.

Incorporated in the State of Indiana I.R.S. Employer Identification No. 35-0257090

500 Jackson Street, Box 3005, Columbus, Indiana 47202-3005
(Address of Principal Executive Office) Telephone Number: (812) 377-5000

CUMMINS ENGINE COMPANY, INC. AND AFFILIATES
RETIREMENT AND SAVINGS PLANS
AS OF DECEMBER 31, 1999 AND 1998
TOGETHER WITH REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS (Full title of the plan)

## CUMMINS ENGINE COMPANY, INC. AND AFFILIATES

RETIREMENT AND SAVINGS PLANS
INDEX TO FINANCIAL STATEMENTS

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To the Benefits Policy Committee Of Cummins Engine Company, Inc.:

We have audited the accompanying combining statements of net assets available for benefits, of the CUMMINS ENGINE COMPANY, INC. AND AFFILIATES RETIREMENT AND SAVINGS PLANS (the Plans) as of December 31, 1999 and 1998, and the related statements of changes in net assets available for benefits, for the years ended December 31, 1999 and 1998. These financial statements and the schedules referred to below are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements and schedules based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plans as of December 31, 1999 and 1998, and the changes in the net assets available for benefits for the years ended December 31, 1999 and 1998, in conformity with accounting principles generally accepted in the United States.

Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedules of assets held for investment purposes, matching contribution formulas, employing locations by plan, and loans or fixed income obligations are presented for the purpose of additional analysis and are not a required part of the basic financial statements but are supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. The supplemental schedules have been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

ARTHUR ANDERSEN LLP



The accompanying notes and schedules are an integral part of these statements. </TABLE>

CUMMINS ENGINE COMPANY, INC. AND AFFILIATES
RETIREMENT AND SAVINGS PLANS
COMBINING STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS

$$
\text { AS OF DECEMBER 31, } 1998
$$

(stated in OOO's)

## <TABLE>

<CAPTION>

<S>
CC>

Assets
_____
Cash and investments:
Cash and Cash Equivalents $\$ 1,290 \quad$ \$ $\quad$ - $\quad$ -
\$ - \$ 1,290
Cummins Engine Company, Inc. Fixed Income Fund at contract value (Note 3)

95,344
116,675
19,721
23
7,077 238,840


The accompanying notes and schedules are an integral part of these statements. </TABLE>

CUMMINS ENGINE COMPANY, INC. AND AFFILIATES RETIREMENT AND SAVINGS PLANS
COMBINING STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR
BENEFITS
FOR THE YEAR ENDED DECEMBER 31, 1999
(stated in OOO's)
<TABLE>
<CAPTION>



The accompanying notes and schedules are an integral part of these statements. </TABLE>

> CUMMINS ENGINE COMPANY, INC. AND AFFILIATES

RETIREMENT AND SAVINGS PLANS
COMBINING STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR
BENEFITS

> FOR THE YEAR ENDED DECEMBER 31, 1998
> (stated in OOO's)

<TABLE>
<CAPTION>

- - 2,093

Net realized \& unrealized depreciation


The accompanying notes and schedules are an integral part of these statements.
</TABLE>
CUMMINS ENGINE COMPANY, INC. AND AFFILIATES
RETIREMENT AND SAVINGS PLANS NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 1999 AND 1998
(Dollar amounts stated in 000's, except share and per share amounts)

## 1. SUMMARY OF THE PLAN

The Cummins Engine Company, Inc. (the Company or the Companies) and Affiliates Retirement and Savings Plans (the Plan or the Plans) are defined contribution plans that cover five employee groups, as described in Note 3. Participants have the opportunity to make pre-tax and after-tax contributions to the plan. Details of the plans are described in Note 2 and Note 3.

## 2. DESCRIPTION OF THE PLANS

## Participation

Substantially all full-time, domestic employees of the Company and designated subsidiaries are eligible to participate in one of the Plans as soon as administratively possible. Nonresident aliens employed by the Company or a foreign subsidiary are eligible to participate if the Company owns at least 80 percent of the foreign subsidiary's common stock.

The Plans encourage voluntary savings through regular payroll deductions. Subject to limitations contained in the Internal Revenue Code
and Regulations, participants may contribute up to 15 percent of gross pay
(10 percent with respect to certain highly compensated participants) as pretax contributions, and 10 percent of gross pay as after-tax contributions (not to exceed $20 \%$ in total). In addition, participants are permitted to make voluntary additional after-tax contributions once each year.

Either at the end of each Plan year or on a monthly basis, the Companies make matching contributions for each participant's pre-tax and after-tax contributions that remain in the Plans at the end of the Plan year or month. The formulas for these matches, as set forth in the Plans, vary for each Company (see Schedule II). Certain groups of participants receive cash matches and other groups participate in the ESOP and Flexi Trust (as described below) and receive matching contributions in the form of Company common stock.

In July 1989, the Company established the ESOP Trust and sold $2,362,206$ shares of its common stock at $\$ 31.75$ per share (amounts reflect two-for-one common stock split) to the ESOP Trust in exchange for a $\$ 75,000$ promissory note (the Note) secured by the shares. In December 1990, the ESOP Trust prepaid its then-current indebtedness to the Company with proceeds from the issuance of $\$ 72,750$ of 8.76 percent ESOP Notes due 1998 and guaranteed by the Company (see Note 6). The arrangement requires the Companies to contribute an aggregate annual amount to the ESOP Trust equal to the annual principal and interest payable under the terms of the Note after application of dividends paid on shares held in the ESOP Trust. As the ESOP Trust's indebtedness is repaid from these sources of funds, shares are allocated to the accounts of participants in the ESOP in relative proportion to each participant's contributions to the Plans as well as dividends received on shares previously allocated to the participant's account in the ESOP Trust. Effective July, 1998 the ESOP Notes were refinanced at 6.96 percent due 2010 and guaranteed by the Company (see Note 6). As of December 31, 1999, 1,256,618 shares were allocated and 1,105,588 remain unallocated in the ESOP Trust.

In January 1997, the Company established the Flexi Trust and sold $3,750,000$ shares of its common stock at $\$ 48.25$ per share to the Flexi Trust in exchange for a $\$ 180,938$ promissory note at 7.65 percent due 2012 secured by the shares. In the event contributions to, and earnings of, the Trust are insufficient to satisfy any installment of principal and interest on the due date thereof, the Company (acting through the Trust Committee) may, in its discretion, forgive such installment to the extent of the insufficiency.

Participant and Company cash matching contributions are deposited in the Trust and then invested in the seven investment funds in accordance with participant elections. Account balances and contributions can be invested in one or more of the seven investment funds in multiples of 1 percent. Fund reallocations can be changed daily with a limit of four times per month. Common stock account balances in the ESOP and Flexi Trust accounts can not be redirected into the other RSP investment options unless participants are 55 years of age or older. Investment income is allocated to participant accounts on a daily basis.

Participant Withdrawals

Participants are permitted to withdraw their after-tax contributions, the Company cash matching contributions (after remaining in the account for two full plan years) and accumulated earnings thereon. Participants are also permitted to take out loans (see Note 3). In the event of financial hardship, participants are permitted to withdraw pre-tax contributions and accumulated earnings thereon. In-service withdrawals from the ESOP account are prohibited.

Plan Payouts


#### Abstract

Upon termination of employment, immediate distribution is made to those participants with account balances less than or equal to $\$ 5$. Terminating participants with account balances greater than $\$ 5$ must consent to any payment prior to the attainment of age $701 / 2$. Participants who do not consent to immediate distribution may subsequently elect in writing to begin receiving benefits as soon as is practical, provided that in any event the distribution commences no later than April 1 of the Plan year following the Plan year in which age $701 / 2$ occurs. Account balances remaining in the Plans will continue to share in the earnings of the investments prior to distribution. Distributions from the ESOP and Flexi Trust portions of the Plans are in whole shares of stock allocated to participant accounts, with cash for partial shares unless participants elect to receive the entire distribution in cash at current market value.


While it has not expressed any intention to do so, the Company has the right to terminate the Plan subject to the provisions of the Employee Retirement Income Security Act of 1974 (ERISA). Upon partial or total termination of the Plan, the participants' accounts shall become fully vested and nonforfeitable.
3. SUMMARY OF ACCOUNTING POLICIES

Basis of Combination

The Combining Statements of Net Assets Available for Benefits and
Changes in Net Assets Available for Benefits reflect the financial activity of the Retirement and Savings Plans of Cummins Engine Company, Inc. (the Company) and certain subsidiary companies (the Companies). These Plans include:
. Cummins Engine Company, Inc. and Affiliates Retirement and Savings Plan for Salaried and Non-Bargaining Hourly Employees (Salaried Plan)
. Cummins Engine Company, Inc. and Affiliates Retirement and Savings Plan for Bargaining Unit Employees (Bargaining Plan)
. Cummins Engine Company, Inc. Retirement and Savings Plan for Onan Corporation Employees (Onan Plan)

- Cummins Engine Company, Inc. Retirement and Savings Plan for Lubricant Consultants, Inc. Employees (Lubricon Plan)
. Cummins Engine Company, Inc. Retirement and Savings Plan for Consolidated Diesel Company Employees (CDC Plan)

Trust Arrangements

A single trust arrangement is maintained with The Vanguard Group (the Trustee) for the administration of all the investments in the Plans.

Accounting Method

Accounting records are maintained by the Trustee on a modified cash basis. All material adjustments have been made to present the financial statements under the accrual basis of accounting as required by generally accepted accounting principles.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of net assets available for benefits and changes therein. Actual results could differ from those estimates.

Adoption of Statement of Position 99-3

The Accounting Standards Executive Committee issued Statement of Position ("SOP") 99-3, "Accounting for and Reporting of Certain Defined Contribution Plan Investments and Other Disclosure Matters," which eliminates the requirement for a defined contribution plan to disclose participant-directed investment programs. SOP 99-3 was adopted for the 1999 financial statements and, as such, the 1998 financial statements have been reclassified to eliminate the participant-directed fund investment program disclosures. There was no effect on the previously reported changes in net assets.

Investments

Investments held by the Trust are stated at market value except for the investment contracts, within the Fixed Income Fund, which are stated at contract value. Changes in market value of the investment contracts are reflected in Fund investment income (loss) on the Combining Statements of Changes in Net Assets Available for Benefits. Quoted market prices are used to value investments.

The following presents investments that represent $5 \%$ or more of the Plan's net assets at December 31:

Cummins Engine Company, Inc. Fixed Income Fund Vanguard Wellington Fund
Vanguard U.S. Growth Fund
Vanguard Index Trust Fund
Cummins Engine Company, Inc. Common Stock Fund
*Cummins Engine Company, Inc. ESOP Fund
Bargaining Plan

Cummins Engine Company, Inc. Fixed Income Fund
Vanguard Wellington Fund
\$131,415 56,541
146,539 109,977 98,088

74,745

62,609

34,876 49,017 24,845
Vanguard U.S. Growth Fund
Vanguard Index Trust Fund
Cummins Engine Company, Inc. Common Stock Fund
Onan Plan
Cummins Engine Company, Inc. Fixed Income Fund Vanguard Wellington Fund
\$ 21,473
\$ 19,721 $\begin{array}{ll}29,073 & 29,501 \\ 26,746 & 21,470\end{array}$
Vanguard U.S. Growth Fund
26,746
26,094
Cummins Engine Company, Inc. Common Stock Fund
29,491
41,462
20,319

31,327
5,994

Lubricon Plan

| Vanguard Wellington Fund | $\$$ | 50 |
| :--- | ---: | ---: |
| Vanguard U.S. Growth Fund | 197 | 88 |
| Vanguard Index Trust Fund | 206 | 144 |
| Vanguard Explorer Fund | 47 | 149 |
| Vanguard International Fund | 40 | 80 |

Vanguard International Fund
40
CDC Plan

Cummins Engine Company, Inc. Fixed Income Fund
Vanguard Wellington Fund
Vanguard U.S. Growth Fund
Vanguard Index Trust Fund
Cummins Engine Company, Inc. Common Stock Fund

| $\$ 10,135$ | $\$$ | 77 |
| ---: | ---: | ---: |
| 6,015 |  | 6,436 |
| 8,192 |  | 6,823 |
| 8,667 |  | 7,640 |
| - | 2,129 |  |

* Non-participant directed

During 1999 and 1998, the Plan's investments (including gains and losses on investments bought and sold, as well as held during the year) appreciated in value as follows:

| Salaried Plan |  | 1999 |  | 1998 |
| :---: | :---: | :---: | :---: | :---: |
| Mutual funds | \$ | 49,063 | \$ | 2,096 |
| Common stock |  | 41,393 |  | $(5,292)$ |
| Fixed income fund |  | 6,291 |  | 6,109 |
| Total | \$ | 96,747 | \$ | 2,913 |
| Bargaining Plan |  |  |  |  |
| Mutual funds | \$ | 19,431 | \$ | 24,640 |
| Common stock |  | 8,985 |  | $(3,654)$ |
| Fixed income fund |  | 7,590 |  | 7,330 |
| Total | \$ | 36,006 | \$ | 28,316 |

Onan Plan

| Mutual funds | $\$ 1,318$ <br> 12,827 <br> Common stock | 15,906 <br> $(1,458)$ <br> 1,248 <br> Fixed income fund |
| :--- | ---: | ---: |
| Total | $\boxed{3,181}$ |  |
|  | $-17,326$ | $\$ 15,696$ |
|  | - | - |

## Lubricon Plan

| Mutual funds | \$ | 94 | \$ | 95 |
| :---: | :---: | :---: | :---: | :---: |
| Common stock |  | 3 |  | (6) |
| Fixed income fund |  | 1 |  | 2 |
| Total | \$ | 98 | \$ | 91 |
| CDC Plan |  |  |  |  |
| Mutual funds | \$ | 3,710 | \$ | 4,288 |
| Common stock |  | 889 |  | (533) |
| Fixed income fund |  | 535 |  | 442 |
| Total | \$ | 5,134 | \$ | 4,197 |

The Cummins Engine Company, Inc. ESOP and the Cummins Engine Company, Inc. FlexiFund, which are included on the Investments at market value in the Combining Statements of Net Assets Available for Benefits in the Salaried Plan only, are non-participant directed. Information about the net assets and changes in net assets for those funds for the year ended and ending December 31 is as follows:

|  | 1999 |  | 1998 |  |
| :--- | :--- | :--- | :--- | :---: |
| Unallocated | Allocated | Unallocated | Allocated |  |

Net Assets:

| Cummins Engine <br> Company, Inc. ESOP | \$ | $(5,062)$ | \$ | 49,055 | \$ | $(21,579)$ | \$ | 38,500 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cummins Engine |  |  |  |  |  |  |  |  |
| Company, Inc. |  |  |  |  |  |  |  |  |
| Flexifund |  | 17,089 |  | - |  | 7,360 |  | - |
| Changes in Net Assets: |  |  |  |  |  |  |  |  |
| Company contributions | \$ | 10,917 | \$ | 4,606 | \$ | 9,100 | \$ | 7,076 |
| Interest \& Dividends |  | 1,577 |  | - |  | 1,499 |  | 751 |
| Net (depreciation)/ <br> appreciation 17,974 (24,305) (28,551) |  |  |  |  |  |  |  |  |
| Benefits paid to <br> participants (625) (2,091) (2,237) |  |  |  |  |  |  |  |  |
| Other |  | $(3,596)$ |  | (905) |  | (62) |  | (571) |
|  | \$ | 26,247 | \$ | 10,554 | \$ | $(13,990)$ | \$ | $(23,532)$ |
|  |  |  |  |  |  |  |  |  |

The Plan's investments in non-participant directed funds, at December 31, are presented in the following table:

Unallocated 1999 Allocated |  | 1998 |  |
| :--- | :--- | :--- |
|  |  |  |

Cummins Engine Company, Inc. ESOP

| Number of Units | 1,105,588 |  | 1,256,618 |  | 1,198,026 |  | 1,164,180 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost | \$ | 35,102 | \$ | 39,898 | \$ | 38,037 | \$ | 36,963 |
| Market Value | \$ | 53,411 | \$ | 60,707 | \$ | 42,530 | \$ | 41,328 |
| Cummins Engine |  | FlexiFu |  |  |  |  |  |  |


| Number of Units | $1,892,424$ |  | - | $1,108,511$ |  |  |  |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- |
| Cost | $\$$ | 6,660 | $\$$ | - | $\$ 10,088$ | $\$$ | - |
| Market Value | $\$ 16,983$ | $\$$ | - | $\$$ | 7,046 | $\$$ | - |

The Fixed Income Fund consists primarily of insurance contracts and bank investment contracts with various insurance companies. The insurance companies maintain investment accounts for each contract. The accounts are credited with earnings on the underlying investments at interest rates ranging from 5.50\% to 7.88\% for 1999 and 5.48\% to $7.88 \%$ for 1998 and charged for withdrawals and administrative expenses by the insurance companies. The contracts are included in the financial statements at contract value, as reported to the Plan by the investment administrator. Contract values represent contributions made under the contracts, plus earnings, less Plan withdrawals and administrative expenses. The crediting interest rate is based on an agreed upon formula with the issuer.

Like all the other investment alternatives, the Cummins Common Stock Fund is valued in units. The net asset value per unit fluctuates on a daily basis with the change in the price of Cummins Stock. At December 31, 1999 there were a total of 6,729,000 units and a net asset value of \$63, 854 .

Net investment income (loss) of each fund is allocated to each Plan based on the relationship of each Plan's investment in the fund to the total investment in the fund. Net investment income (loss) is likewise allocated to participants based on the relationship of participant account balances in each fund to the total balance in each fund.

Vesting

The interest of a participant or a former participant in his or her tax-deferred and after-tax contribution account, including the Company matching cash contributions, ESOP shares, Flexi Trust shares, and earnings thereon shall at all times be nonforfeitable and fully vested.

Participant Loans

The Plans permit participants to borrow portions of their accounts subject to Department of Labor regulations. Participants may take out loans limited to the lessor of $\$ 50$ or 50 percent of the present value of their accounts (excluding ESOP and Flexi Trust accounts) over a period not to exceed 54 months. The annual interest rate is the Prime Rate, as quoted in the Wall Street Journal, plus 1 percent. The amount used to secure a loan is 50 percent of the participant's account balance. The interest rates on the outstanding loans range from $7.75 \%$ to $8.50 \%$.

Administrative Expenses and Investment Advisory Fees


#### Abstract

Administrative expenses such as record keeping fees are paid by the Companies. Investment advisory fees for portfolio management of Vanguard Funds are paid directly from fund earnings. Investment advisory fees for the Fixed Income Fund and ESOP Fund are paid directly from the fund, which are included in fund investment income on the Combining Statement of Changes in Net Assets Available for Benefits. The trust agreement entitles the Trustee to receive reasonable compensation for services rendered and expenses incurred in the administration and execution of the Plans.


## 4. TAX STATUS

The Internal Revenue Service issued determination letters stating that the Plans were qualified in accordance with applicable plan design requirements as of their dates. In the opinion of the Plan Administrator and Internal Tax Counsel, the Plans are currently designed and continue to operate in a manner that qualifies them under Internal Revenue Code (IRC) Section $401(a)$ and, therefore, are exempt from income taxes under the provisions of IRC Section 501(a). Accordingly, no provision for Federal income taxes has been made.
5. RECONCILIATION OF FINANCIAL STATEMENTS TO FORM 5500

The following is a reconciliation of net assets available for plan participants as indicated in the financial statements to the federal tax Form 5500.

Year Ended December 31,
Salaried Plan

| 1999 | 1998 <br> - |
| :---: | :---: |
| 546,852 | $\$$ |

Amounts allocated to withdrawing
participants
Net assets available for plan participants
as indicated in the Form 5500

The following is a reconciliation of benefits paid to participants as indicated in the financial statements to the Form 5500.

Salaried Plan

Participant benefit payments as indicated in the financial statements Amounts allocated to withdrawing participants

Participant benefit payments as indicated in the Form 5500

Bargaining Plan

Participant benefit payments as indicated in the financial statements
Amounts allocated to withdrawing
participants
Participant benefit payments as indicated in the Form 5500

Onan Plan

Participant benefit payments as indicated in the financial statements
Amounts allocated to withdrawing participants

Participant benefit payments as indicated in the Form 5500

$\qquad$

| $\$ 23,154$ | \$ | - |
| ---: | :--- | :--- |
| 33 |  | - |
| $\$ 23,187$ |  |  |
| - | - |  |

\$ 10,574 -

| 105 |
| :--- |

\$ 10,679 \$
\$

| 1999 |  | 1998 |
| :---: | :---: | :---: |
| \$ | 3,952 | \$ |
|  | 16 |  |
| \$ | 3,968 | \$ |

6. LONG-TERM DEBT

The ESOP Trust issued $\$ 72,750$ of ESOP Notes due in 1998 with an annual interest rate of 8.76 percent payable semi-annually to the Note holders (see Note 2). Effective July 1998 the ESOP Notes were refinanced at 6.96 percent due 2010 and guaranteed by the Company. The final principal payment, $\$ 3,150$, is due on January 4, 2010.
7. PARTIES-IN-INTEREST AND REPORTABLE TRANSACTIONS

Party-in-interest transactions during the plan year ended December 31, 1999 are included in Schedule I of these statements.

There are no reportable transactions during the plan year ended December 31, 1999.

ITEM 27A: SCHEDULE OF ASSETS HELD FOR INVESTMENT PURPOSES AS OF DECEMBER 31, 1999 (000's)

ISSUER/DESCRIPTION
MARKET VALUE

Salaried:
Vanguard VMMR Prime Portfolio
Cummins Engine Company, Inc. Fixed Income Fund****
Vanguard Wellington Fund***
Vanguard U.S. Growth Fund***
Vanguard Index Trust Fund***
Vanguard Explorer Fund***
Vanguard International Fund***
Cummins Engine Company, Inc.
Common Stock***
Participant Loans (7.75\%-8.50\%)

| - |
| :--- |
| $\$ 599,979$ |

Bargaining:
Cummins Engine Company, Inc. Fixed Income Fund****
Vanguard Wellington Fund***
Vanguard U.S. Growth Fund***
Vanguard Index Trust Fund***
Vanguard Explorer Fund***
Vanguard International Fund***
Cummins Engine Company, Inc.
Common Stock***
Participant Loans (7.75\%-8.50\%)
\$131,415
56,541
34,876
49,017
3,723
1,776
24,845
3,594
$\$ 305,787$

Onan:

| Cummins Engine Company, Inc. Fixed Income Fund**** | \$21,473 |
| :---: | :---: |
| Vanguard Wellington Fund*** | 29,073 |
| Vanguard U.S. Growth Fund*** | 26,746 |
| Vanguard Index Trust Fund*** | 31,327 |
| Vanguard Explorer Fund*** | 3,395 |
| Vanguard International Fund*** | 2,322 |
| Cummins Engine Company, Inc. Common Stock*** | 5,652 |
| Participant Loans (7.75\%-8.50\%) | 1,015 |
|  | \$121,003 |
| Lubricon: |  |
| Cummins Engine Company, Inc. Fixed Income Fund**** | 10 |
| Vanguard Wellington Fund*** | 50 |
| Vanguard U.S. Growth Fund*** | 197 |
| Vanguard Index Trust Fund*** | 206 |
| Vanguard Explorer Fund*** | 47 |
| Vanguard International Fund*** | 40 |
| Cummins Engine Company, Inc. Common Stock*** | 11 |
| Participant Loans (7.75\%-8.50\%) | 27 |
|  | \$ 588 |
| CDC: |  |
| Cummins Engine Company, Inc. Fixed Income Fund**** | \$ 10,135 |
| Vanguard Wellington Fund*** | 6,015 |
| Vanguard U.S. Growth Fund*** | 8,192 |
| Vanguard Index Trust Fund*** | 8,667 |
| Vanguard Explorer Fund*** | 676 |
| Vanguard International Fund*** | 633 |
| Cummins Engine Company, Inc. Common Stock*** | 1,883 |
| Participant Loans (7.75\%-8.50\%) | 1,218 |
|  | \$ 37,419 |
| Total: |  |
| Vanguard VMMR Prime Portfolio | \$ 1,120 |
| Cummins Engine Company, Inc. Fixed Income Fund**** | 272,479 |
| Vanguard Wellington Fund*** | 183,398 |
| Vanguard U.S. Growth Fund*** | 167,465 |
| Vanguard Index Trust Fund*** | 210,715 |
| Vanguard Explorer Fund*** | 24,634 |
| Vanguard International Fund*** | 15,751 |
| Cummins Engine Company, Inc. Common Stock*** | 178,930 |
| Participant Loans (7.75\%-8.50\%) | 10,284 |
|  | \$1,064,776 |

*** Identifies known party-in-interest to the plan
****See detail of Cummins Engine Company, Inc. Fixed Income Fund following Schedule I.

CUMMINS ENGINE COMPANY, INC. AND AFFILIATES

## RETIREMENT AND SAVINGS PLANS

EIN 35-0257090
ITEM 27A: SCHEDULE OF ASSETS HELD FOR INVESTMENT PURPOSES
AS OF DECEMBER 31, 1999
(000's)

| AIG 1035 | 5.50\% | \$ 12,692 |
| :---: | :---: | :---: |
| AIG 1085 | 7.05\% | 5,035 |
| Allstate GA-6165 | 6.25\% | 12,471 |
| Allstate GA-6174 | 6.82\% | 5,176 |
| Bayerische 99-016 | $6.98 \%$ | 10,262 |
| Canada Life P46010 | 6.17\% | 10,099 |
| GE Life \& Annuity GS-3258 | 5.97\% | 10,506 |
| John Hancock 8760 | 6.48\% | 7,400 |
| John Hancock 9729 | 6.23\% | 11,157 |
| Life of Virginia 3144 | 6.18\% | 5,502 |
| Mass Mutual 35027 | 7.05\% | 6,019 |
| Metropolitan Life 25192 | 6.63\% | 5,123 |
| New York Life GA-30196 | 7.88\% | 6,433 |
| New York Life GA-30196-002 | 7.35\% | 6,351 |
| Principal 4-15203-3 | 7.30\% | 8,412 |
| Principal 4-15203-4 | 7.32\% | 10,118 |
| VGI Prime Money Market | 5.61\% | 16,210 |
|  |  | FAIR VALUE |
| AIG Financial 129128 <br> Vanguard Targeted Return Trust (2-01) Wrapper | 7.23\% |  |
|  |  | $\begin{array}{r} 10,243 \\ (38) \end{array}$ |
| Caisse Des Depots 317-01 | 6.78\% |  |
| FNR 1997-7 PM |  | 10,097 |
| Wrapper |  | (43) |
| Caisse Des Depots 317-02 | 5.75\% |  |
| CONHE 1999-2 A6 |  | 8,104 |
| Wrapper |  | 896 |
| Caisse Des Depots 317-03RFMS2 1999-H14 A4 | 6.63\% |  |
|  |  | 4,873 |
| Wrapper |  | 159 |
| Deutsche Bank VG-CUM-1 | 6.48\% |  |
| Vanguard Targeted Return Trust (3-00) |  | 10,048 |
| Vanguard Targeted Return Trust (4-00) |  | 10,094 |
| Wrapper |  | 56 |
| Deutsche Bank VG-CUM-2 | 7.13\% |  |
| Vanguard Targeted Return Trust (3-01) |  | 4,818 |
| Vanguard Targeted Return Trust (1-02) |  | 4,824 |
| Wrapper |  | (21) |
| Rabobank CUM-119601 | 6.36\% |  |
| Vanguard Short Term Corporate Bond |  | 5618 |
| Vanguard Total Bond Market |  | 7,235 |
| Wrapper |  | 232 |
| ```Rabobank CUM-089501 Vanguard Total Bond Market Institutional Wrapper``` | 6.43\% |  |
|  |  | 12,475 |
|  |  | 213 |
| Rabobank CUM-049601 | $6.76 \%$ |  |
| Vanguard Short Term Corporate Bond |  | 2,880 |
| Vanguard Total Bond Market |  | 8,870 |
| Wrapper |  | 296 |
| Union Bank of Switzerland 2112 | 6.40\% |  |
| Vanguard Total Bond Market |  | 7,134 |
| Vanguard Short Term Corporate Bond |  | 8,454 |
| Wrapper |  | 301 |
| West Landesbank 4001 | 6.32\% |  |
| Vanguard Targeted Return Trust (2-02) |  | 2,795 |
| Vanguard Targeted Return Trust (3-02) |  | 2,796 |
| Wrapper |  | 104 |
| Total Cummins Engine Company, Inc. Fixed Income Fund |  | \$272,479 |

[^0]| Employing Company |  | Code | Location Name C | Contribution | Contribution |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cummins | Engine Company | 110 | Columbus Salary | No | Yes(11) |
|  | " | 111 | CBS-Nashville | No | Yes(11) |
|  | " | 120 | Columbus DWU | Yes (3) (4) | No |
|  | " | 121 | CMEP DWU | Yes(12) | No |
|  | " | 122 | DWU New Hires | Yes(12) | No |
|  | " | 130 | Columbus OCU | Yes (3) (4) | No |
|  | " | 131 | OCU New Hires | Yes(12) | No |
|  | " | 132 | CMEP OCU | Yes(12) | No |
|  | " | 135 | Columbus Security | No | Yes(11) |
| CADEC |  | 190 | CADEC | No | Yes(11) |
| Cummins | Engine Company | 200 (0) | CHS Mgmt. Services | No | Yes(1)(2) |
|  |  | 200 (N) | CHS Mgmt. Services | No | Yes(11) |
| Cummins | Engine Company | 240 (0) | CHS Cylinder Head | No | Yes(1)(2) |
|  |  | 240 (N) | CHS Cylinder Head | No | Yes(11) |
|  | " | 250 (0) | CHS Recon | No | Yes(1) (2) |
|  | " | 250 (N) | CHS Recon | No | Yes(11) |
|  | " | 260 (0) | CHS Engr.Test Svcs. | . No | Yes(1)(2) |
|  | " | 260 (N) | CHS Engr.Test Svcs. | . No | Yes(11) |
|  | " | 291 (0) | Cummins Marine | No | Yes(1)(2) |
|  | " | 291 (N) | Cummins Marine | No | Yes(11) |
|  | " | 300 (0) | Jamestown | No | Yes(1)(2) |
|  | " | 300 (N) | Jamestown | No | Yes(11) |
|  | " | 301 | JEP New Hires | No | Yes(11) |
| Cummins Natural Gas Engines |  | 390 | Cummins Natural Gas | s No | Yes(11) |
| Cummins Americas, Inc. Atlas Crankshaft |  | 400 | Miami PDC | No | Yes(11) |
|  |  | 500 | Atlas Salary | No | Yes(11) |
| " |  | 510 | Atlas Union | Yes(13) | No |
| Onan Corporation |  | 550 | Onan-Multiple Loc. | Yes(8) | Yes (7) |
|  |  | 551 | Onan Huntsville | Yes(8) | Yes (7) |
| " |  | 552 | Onan OPE St. Peter | Yes(8) | Yes(7) |
| Fleetguard, Inc. |  | 600 | Fleetguard TN Salary | No | Yes(11) |
| " |  | 610 | Fleetguard Lake Mills Salary | No | Yes(11) |
| " |  | 620 | Fleetguard Lake Mills Hourly | No | Yes(11) |
| Fleetguard, Inc. |  | 621 | L-M Hrly. New Hires | s No | Yes(11) |
| Fleetguard, Inc. |  | 630 | Fleetguard TN Hrly. | - Yes(9) | No |
| Kuss |  | 650 | Kuss Salary | No | Yes (1) (2) |
| Kuss |  | 651 | Kuss Union | No | Yes(1)(2) |
| Cummins | Engine Company | 700 | DRC Salary | No | Yes(11) |
|  |  | 720 | DRC TN Union | Yes(10) | No |
| Cummins Diesel Intl. |  | 810 | CDIL | No | Yes(11) |
| Consolidated Diesel Co. <br> " |  | 900 (0) | Consol. Diesel Co. | Yes (10) (6) | No |
|  |  | 900 (N) | Consol. Diesel Co. | Yes (5) | No |
| Holset E | Engr. Company | 950 | Holset Memphis | No | Yes(11) |
|  |  | 951 | Holset Charleston | No | Yes(11) |
|  |  | 952 | Holset Air |  |  |
|  |  |  | Compressors | No | Yes(11) |

*Participants at location 720 are not eligible to make Basic Savings Contributions.

Matching Contribution Legend

[^1]( 9) Cash Contribution of $50 \%$ of the 1 st $3 \%$ of pay contributed as a Pre-Tax Contribution
(10) Cash Contribution of $50 \%$ of 1 st $2 \%$ of pay contributed as a Pre-Tax Contribution
(11) ESOP Stock Contribution based on $50 \%$ of 1 st $6 \%$ of pay contributed as a Pre-Tax Contribution
(12) Cash Contribution of $\$ 1$ for $\$ 1$ up to $2 \%$ of gross pay; $\$ .25$ on dollar up to next $4 \%$ of gross pay for Pre-Tax
(13) Cash Contribution of $\$ 1$ for $\$ 1$ up to $2 \%$ of gross pay contributed as a Pre-Tax Contribution

CUMMINS ENGINE COMPANY, INC. AND AFFILIATES
RETIREMENT AND SAVINGS PLANS
EMPLOYING LOCATIONS BY PLAN
AS OF DECEMBER 31, 1999


Cummins Engine Company, Inc. Retirement and Savings Plan for Onan Corporation Employees

EIN \# 41-0965373
Plan 025


CUMMINS ENGINE COMPANY, INC. AND AFFILIATES
RETIREMENT AND SAVINGS PLANS

IN DEFAULT OR CLASSIFIED AS UNCOLLECTIBLE
AS OF DECEMBER 31, 1999
(stated in 000's)


Interest rates range from $7.75 \%$ through $8.50 \%$.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

CUMMINS ENGINE COMPANY, INC.

RETIREMENT AND SAVINGS PLAN
(Name of Plan)

By
/s/ Dave C. Wright
Dave C. Wright
Secretary - Pension
Policy Committee

As independent public accountants, we hereby consent to the incorporation of our report dated June 23, 2000, included in this Form 11-K, into the Company's previously filed Registration
Statement File Nos. 2-32091, 2-53247, 2-58696, 33-2161, 33-8842, $33-31095,33-37690,33-46096,33-46097,33-46098,33-50665$, $33-56115,333-2165,333-31573,333-42687$ and 333-67391.

ARTHUR ANDERSEN LLP

Chicago, Illinois
June 23, 2000


[^0]:    Schedule II

[^1]:    ( 1) ESOP Stock Contribution based on $50 \%$ of 1 st $2 \%$ of pay contributed as a Pre-Tax Contribution
    ( 2) ESOP Stock Contribution based on $50 \%$ of 1 st $\$ 900$ of pay contributed as a Basic Savings Contribution
    ( 3 ) Cash Contribution of $50 \%$ (up to a max of $\$ 325$ ) of 1 st $2 \%$ of pay contributed as a Pre-Tax Contribution
    ( 4) Cash Contribution of $50 \%$ of the 1st $\$ 900$ of pay contributed as a Basic Savings Contribution
    ( 5) Cash Contribution of $50 \%$ on 1 st $6 \%$ of pay contributed as a Pre-Tax Contribution
    ( 6) Cash Contribution based on 50\% (up to a max of $\$ 900$ ) on 1st $\$ 1,800$ of pay contributed as a Basic Savings Contribution
    ( 7) ESOP Stock Contribution based on $100 \%$ of 1 st $\$ 250,75 \%$ of next $\$ 250,50 \%$ of next $\$ 1,000$, and $25 \%$ of next $\$ 1,000$ (max stock match $=\$ 1,187.50$ ) NOTE: Applies to Pre-Tax Contributions
    ( 8) Cash Contribution of $25 \%$ of the 1st $\$ 1,000$ of pay contributed

